

ITEM NUMBER: C 48/01/14

*RECOMMENDATION FROM THE EXECUTIVE MAYOR: 21 JANUARY 2014*

**MC 60/01/14 CONCLUSION OF THE PROCESS IN TERMS OF SECTION 78 OF THE LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT, ACT 32 OF 2000, TO DECIDE ON THE MOST APPROPRIATE GOVERNANCE AND MANAGEMENT MODEL FOR THE CAPE TOWN STADIUM AND GREEN POINT URBAN PARK**

*It was resolved that this report (MIC 10/01/14) be moved from the confidential Mayco agenda onto the open agenda.*

It is **RECOMMENDED** that Council decide on the most appropriate governance and management model for the Cape Town Stadium and the Green Point Urban Park; and that the establishment of the municipal entity to manage the Cape Town Stadium with primary tenants (model 5B in the risk summary schedule) be approved as the preferred mechanism in the first instance.



1. ITEM NUMBER : MIC 10/01/14

2. SUBJECT

CONCLUSION OF THE PROCESS IN TERMS OF SECTION 78 OF THE LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT, ACT 32 OF 2000, TO DECIDE ON THE MOST APPROPRIATE GOVERNANCE AND MANAGEMENT MODEL FOR THE CAPE TOWN STADIUM AND GREEN POINT URBAN PARK

ONDERWERP

AFHANDELING VAN DIE PROSES INGEVOLGE ARTIKEL 78 VAN DIE WET OP PLAASLIKE REGERING: MUNISIPALE STELSELS, WET 32 VAN 2000, OM 'N BESLUIT TE NEEM OOR DIE MEES GESKIKTE BESTUURSTOESIG-EN-BESTUURSMODEL VIR DIE KAAPSTAD-STADION EN DIE GROENPUNT-STEDELIKE PARK

ISIHLOKO

UKUQUKUNJELWA KWENKQUBO ENGECANDELO-78 LOMTHETHO ONGEENKQUBO ZIKAMASIPALA ONGUNOMB.32 WANGO-2000 UKUZE KUGQITYWE NGEYONA NDLELA IFANELEKILEYO ENGOLAWULO NOKUPHATHWA KWESTEDIYAM SASEKAPA NEPAKI YEDOLOPHU YASE-GREEN POINT

LSU D7061

3. STRATEGIC INTENT

- Opportunity City

- Objective 1.1: Create and enabling environment to attract investment that generates economic growth and job creation.

- Safe City

- Objective 2.5: Improve safety and security through partnerships.
  - Programme 2.5(a): Strengthen community capacity to prevent crime and disorder.

- Programme 2.5(b): Strengthen community capacity to respond to emergency situations.

- **Inclusive City**

- Objective 4.1: Ensure responsiveness by creating an environment where citizens can be communicated with and responded to.
- Objective 4.2: Provide facilities that make citizens feel at home.

- **Well-run City**

- Objective 5.2: Establish an efficient and productive administration that prioritises delivery.

#### 4. PURPOSE

The first purpose of this report is to inform Council that as part of implementing Council's instruction to find an appropriate management model for the Cape Town Stadium and Green Point Urban Park, that all the conditions as set out in Section 78 (1), (2) and (3) of the Municipal Systems Act 32 of 2000 have been complied with.

The second purpose of this report is to advise Council that Section 4 states that *"After having applied subsection (3), a municipality must decide on an appropriate internal or external mechanism, taking into account the requirements of Section 73(2) in achieving the best outcome"*.

The third purpose of this report is to provide an executive summary of the processes followed to date in order to supply Council with the relevant information to make this decision. This report will discuss the potential future governance and management models, indicating the advantages and disadvantages, risk profile, as well as the financial sustainability projections depicted in graph format. The relevant steps and processes that need to be followed post-Council's decision will also be indicated.

#### 5. FOR DECISION BY

This report is for consideration/decision by:

- The Executive Mayor together with the Mayoral Committee
- Council

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#### 6. EXECUTIVE SUMMARY

6.1 On 27 October 2010, the City ended its contractual relationships with Sail Stad de France Operating Company (SSOC) and seconded the 2010

operations team to manage the Cape Town Stadium and Green Point Urban Park as an interim measure.

6.2 On 30 March 2011, a report entitled "The Cape Town Stadium and Green Point Park Short and Medium Term Business Plan Framework" served before Council and:

a) The business plan framework for the Cape Town Stadium and Green Point Urban Park, as set out in the report on the agenda, is approved;

Part of the short-term business plan framework for the Cape Town Stadium that was approved provided for the following:

b) Development of specifications for the selection and appointment of a Business Analyst;

c) Appointment of a Business Analyst via the supply chain process, with the required specialist expertise to:

- i. Undertake market research, benchmarking and forecasting of activities;
- ii. Propose a menu of economically sustainable and suitable business models; and
- iii. Analyse the impact of current legislative and statutory parameters on business options and make recommendations to derive optimum advantage.

d) Analyse an agreement on the most viable business model for implementation;

6.3 In this regard, an external consultant, International Risk Mitigation Consultants (Pty) Ltd. (hereinafter referred to as the "Business Analyst"), was awarded the tender to provide this services.

6.4 The City specified 5 models to be investigated and requested the Business Analyst to further investigate and recommend any other potentially viable options.

The 5 models that the City requested the Business Analyst to investigate are as follows:

- i. City as operator with anchor tenant (model 1 in risk summary schedule);
- ii. Independent operator with anchor tenant (model 2 in risk summary schedule);
- iii. Anchor tenant as operator (model 3 in risk summary schedule);
- iv. City as an operator with no anchor tenants (model 4a in risk summary schedule);
- v. Independent operator with no anchor tenant (model 4b in risk summary schedule).

During the business modelling process, risks and financial assumptions were identified and applied across all models.

- 6.5 This process lead to the Business Analyst proposing a “mixed management model” (private public partnership or municipal entity).

At a presentation to Mayco on the final business plan, Mayco instructed that the mixed management models be further investigated. Mayco also granted approval to commence with Section 78 of the Municipal Systems Act 32 of 2000 process.

- 6.6 On 20 September 2012, the Executive Mayor approved a report entitled “*Review in terms of Section 78 of the Municipal Systems Act: Cape Town Stadium*” and recommended that inter alia:

- “a) *a Section 78(1) assessment be undertaken in order to determine an appropriate mechanism to provide a management model for the Stadium*”

- 6.7 This process was actioned and the following Council reports ensued:

- i) “*Statutory compliance with the assessments required in terms of Section 78(1) of the Municipal Systems Act for the contemplation of a possible mechanism to facilitate the future governance and management of the Cape Town Stadium and Green Point Park*” served before Council on 5 December 2012 which indicated that the City has complied with:

- Section 78(1)(a)(i), (ii), (iii) and (iv);
- Section 78(1)(b);
- Section 78(2)(b);
- Section 78(3)(b).

- ii) A report served before Council (C17/07/13) entitled “*Record of Public Commentary submitted to the City of Cape Town on the Cape Town Stadium Business Plan*” in which Council was informed of the outcome of this process (Annexure B).

The report stated that:

- 65% supported the findings of the business plan;
- 67% understood the financial implications to the City should it choose not to pursue a third party arrangement and,
- 63% supported the City should it choose to pursue a third party arrangement.

In order to conclude Section 78(1)(a)(v), this report also instructed the Executive Director: Tourism, Events and Marketing to engage with organised labour and business to garner their comment prior to officially closing the public participation process.

6.8 As part of the Section 78 process, the City conducted the following:

- Garnered the view of the organised labour;
- Gave notice to the local community of its intention to explore the provision of the municipal service through an external mechanism;
- Obtained the view of the community through the public participation process; and
- Conducted a feasibility study.

6.9 This concluded the City's compliance with Section 78(1)(2) and (3) of the Municipal Systems Act 32 of 2000.

6.10 Section 78(4) of Municipal Systems Act 32 of 2000 instructs as follows:

*"After having applied subsection (3), a municipality must decide on an appropriate internal or external mechanism, taking into account the requirements of Section 73(2) in achieving the best outcome."*

Taking all of the above into account the following four models as depicted in the final business model report are forwarded for Council's decision:

- i) The establishment of a municipal entity to manage the Cape Town Stadium with primary tenants (model 5b in the risk summary schedule);
- ii) The establishment of a public private partnership to manage the Cape Town Stadium with primary tenants (model 5a in the risk summary schedule);
- iii) The facility is retained by the City, managed by Council officials with primary and secondary tenants based on a long-term lease (model 1 in the risk summary schedule);
- iv) The facility is leased on a long-term basis to an anchor tenant who is also the operator with technical oversight by the City (model 3 in the risk summary schedule).

6.11 Factors to be taken into account when deciding on the most appropriate model is as follows:

- i) Risk profile;
- ii) Financial and timeline;
- iii) Advantages and disadvantages for each model.

The aforementioned are discussed in detail in the body of the report.

## 7. RECOMMENDATIONS

Not delegated: for decision by Council:

It is recommended that:

- a) Council decide on the most appropriate governance and management model for the Cape Town Stadium and the Green Point Urban Park; and that the establishment of the municipal entity to manage the Cape Town Stadium with primary tenants (model 5B in the risk summary schedule) be approved as the preferred mechanism in the first instance.

## AANBEVELINGS

Nie gedelegeer nie: vir besluitneming deur die Raad:

Daar word aanbeveel dat:

- a) Die Raad 'n besluit neem oor die mees geskikte bestuurstoestig-en-bestuursmodel vir die Kaapstad-stadion en die Groenpunt- stedelike park; en dat die totstandkoming van die munisipale entiteit om die Kaapstad-stadion met primêre huurders (model 5B in die risiko-opsomming) te bestuur, goedgekeur word as die voorkeurmeganisme in die eerste geval.

## IZINDULULO

Azigunyaziswanga: Isigqibo seseBhunga:

Kundululwe ukuba:

- a) IBhunga malithabathe isigqibo ngokumalunga neyona ndlela ifanelekileyo engokulawulwa nokuphathwa kweStediyam saseKapa nePaki yeDolophu yase-Green Point; kwakhona nokumiselwa kwequmrhu elizimeleyo likamasipala ukuze lilawule iStediyam saseKapa kunye nabaqeshiselweyo (iModeli- 5B kwisiShwankathelo soMngcipheko), mayiphunyezwe njengendlela efanelekileyo ngokommiselo wokuqala.

## 8. DISCUSSION/CONTENTS

8.1 On 27 October 2010, the City ended its contractual relationship with its appointed operator. The termination date of the agreement between the City and SSOC was 1 December 2012. As a direct result of this termination, and as an interim measure, the City seconded its 2010 operations team to facilitate the interim management of the Cape Town Stadium and Green Point Urban Park. The team was mandated by the City to "operate the Cape Town Stadium and Green Point Urban Park henceforth". The team currently does so with 9 permanent City officials who are supported by 30 staff appointed on short term fixed term contracts. The permanent staff members were seconded to the Cape Town Stadium.

8.2 On 30 March 2011, a report entitled "*The Cape Town Stadium and Green Point Park Short and Medium Term Business Plan Framework*" served before Council.

Council approved:

The business plan framework for the Cape Town Stadium and Green Point Urban Park, as set out in the report on the agenda.

8.3 As part of the short term business plan framework for the Cape Town Stadium that was approved, the following was provided for:

- a) Development of specifications for the selection and appointment of a business analyst;
- b) Appointment of a business analyst via the supply chain process, with the required specialist expertise to:
  - i) Undertake market research, benchmarking and forecasting of activities;
  - ii) Propose a menu of economically sustainable and suitable business models; and
  - iii) Analyse the impact of current legislative and statutory parameters on business options and make recommendations to derive optimum advantage.
- c) Analysis and agreement on the most viable business model for implementation.

8.4 In this regard, an external consultant, International Risk Mitigation Consultants (Pty) Ltd. (hereinafter referred to as the "business analyst"), was awarded the tender to provide this service.

- 8.5 In essence, it was to determine what corporate governance structure and organizational form would be the most appropriate and would ensure financial and environmental sustainability.

In compiling this report, the City has placed a complete reliance on the professional advice provided by the Business Analyst.

- 8.6 The City specified five business models to be considered, as well as requesting the Business Analyst to explore and recommend any other potentially viable models.

- 8.7 The five models that the City requested the Business Analyst to investigate were as follows:

- a) City as operator with anchor tenant (model 1 in risk summary schedule);
- b) Independent operator with anchor tenant (model 2 in risk summary schedule);
- c) Anchor tenant as operator (model 3 in risk summary schedule);
- d) City as an operator with no anchor tenants (model 4a in risk summary schedule);
- e) Independent operator with no anchor tenant (model 4b in risk summary schedule).

- 8.8 The Business Analyst identified, investigated and proposed two additional models as follows:

- Public private partnership (model 5a in risk summary schedule) and
- Municipal entity (model 5b in risk summary schedule).

- 8.9 During the business modelling process, which was undertaken by the Business Analyst, a number of identified risk factors and financial assumptions were applied empirically across all models. This process ultimately led to the Business Analyst proposing to the City that it considers the adoption of the "mixed management model" (public private partnership or municipal entity) of stadium governance and management (with primary and secondary anchor tenants) at the Cape Town Stadium.

- 8.10 A final business plan presentation was presented to Mayco on 7 February 2012 and approval was given to proceed with Section 78(1)(a) and (b) in terms of the mixed management model suggested.

- 8.11 The Executive Mayor approved a report entitled "*Review in terms of Section 78 of the Systems Act: Cape Town Stadium*" on 20 September 2012 and recommended the following (Annexure A):

- a) a Section 78(1) assessment be undertaken in order to determine an appropriate mechanism to provide a management model for the Stadium
- b) The Acting Director: Cape Town Stadium and Green Point Park be authorised to conduct the assessment."

8.12 This process was actioned and a further report entitled "Statutory compliance with the assessments required in terms of Section 78(1) of the Municipal Systems Act for the contemplation of a possible mechanism to facilitate the future governance and management of the Cape Town Stadium and Green Point Park" served before Council on 5 December 2012 which indicated that the City has complied with:

- Section 78(1)(a)(i), (ii), (iii) and (iv);
- Section 78(1)(b);
- Section 78(2)(b);
- Section 78(3)(b).

8.13 In recommendation "d" of this report, Council approved the provision of the service through an external mechanism and instructed the Executive Director: Tourism, Events and Marketing to proceed to comply with the following clauses of the Section 78 Municipal Systems Act 32 of 2000:

- Section 78(1)(a)(v) and Section 78(3)(b)(v): "The views of organised labour."
- Section 78(3)(a): "Give notice to the local community of its intention to explore the provision of the municipal service through and external mechanism."
- Section 78(3)(b)(iii): "The views of the community" through the public participation process.
- Section 78(3)(c)(i) – (viii): "Conduct or commission a feasibility study".

8.14 To give action to the above, an assessment of the initial consultants business modelling report was undertaken and it was concluded that the City complied with Sections:

- 78(1)(a)(i), (ii), (iii), (iv) and (v);
- 78(1)(b);
- The statutory requirement of Section 78(2)(a) and (b);
- 78(3)(b).

8.15 The business plan was made available to the public for comment and was initiated on the 6 December 2012 and closed on the 31 March 2013 to comply with Section 78(3)(a) of the Municipal Systems Act as follows:

### 8.15.1 Electronic Format

The Cape Town business plan was published on the "Have your say" website:

<http://www.capetown.gov.za/en/PublicParticipation/Pages/CTStadiumBusinessPlan.aspx>. This page included an online comment form and a snap poll, which was removed to prevent late comments.

In this regard, there was also a media release that was based on a statement by the Mayor:

<http://www.capetown.gov.za/en/MediaReleases/Pages/PlansforCTStadiumsustainedfinancialviability.aspx>.

And we also published it as a CNO:

<http://www.capetown.gov.za/en/Pages/ExecMayorPlansforCTStadiumsustainedfinancialviability.aspx>. This CNO went out on the attached newsletter.

It was advertised on Facebook

<https://www.facebook.com/CityofCT/posts/533548546656045>;  
<https://www.facebook.com/CityofCT/posts/313295478786285>

### 8.15.2 Written Media

#### Independent Newspapers Cape

City News is printed as run of press in 10 community newspapers, i.e. Athlone News, Atlantic Sun, Constantiaberg Bulletin, False Bay Echo, Plainsman, Sentinel News, Southern Mail, Southern Suburb Tatler, Tabletalk and Vukani with a total of 479 851 copies. Average readership for all 10 community papers is 1 439 562.

#### Media 24 Community

Publication	Print Run	Readership
<b>Tyger Burger</b> (All 12 regions) Bellville, Durbanville, Goodwood, Table View, Milnerton, Parow, Brackenfell, Kraaifontein, Kuils River, Ravensmead, Eersteriver, Elsiesriver	286 000	1 390 086
<b>City Vision</b> Gugulethu, Khaylitsha / Nyanga (Lagunay)	36 000	144 000
<b>People's Post</b>	45 637	-

Atlantic Seaboard / City, Woodstock Maitland Area		
<b>Extra Copies for Distribution by Client</b>		
Of this 30 000 extra copies, 5 000 was delivered to TEAM for public participation. The rest has been distributed to City facilities where regular contact with the public occurs. It includes main libraries, housing offices, traffic centres, cash offices, etc.	30 000	-
<b>Total</b>	<b>497 724</b>	

- 8.16 A report served before Council (C17/07/13) entitled "Record of Public Commentary submitted to the City of Cape Town on the Cape Town Stadium Business Plan" in which Council was informed of the outcome of this process (Annexure B):

The report stated that:

- i) 65% supported the findings of the business plan;
- ii) 67% understood the financial implications to the City should it choose not to pursue a third party arrangement and,
- iii) 63% supported the City should it choose to pursue a third party arrangement.

- 8.17 In order to conclude Section 78(1)(a)(v), this report also instructed the Executive Director: Tourism, Events and Marketing to engage with organised labour and business to garner their comment prior to officially closing the public participation process.

- 8.18 Two separate meetings with these parties were arranged, which took place on 19 September 2013. The following organisations were invited:

#### **Business**

- Wesgro;
- Accelerate Cape Town;
- Fedhasa (Federated Hospitality Association of Southern Africa);
- Cape Town Tourism;
- CCCI;
- WECBOF (Western Cape Business Opportunity Forum);
- Head: BUSA Cape Town;
- SAACI (Southern African Association for Conference Industry) Cape Town;

- Business Western Cape.

### Labour

- Congress of South African Trade Unions (COSATU);
- NACTWU (National Congress of Trade Workers Union);
- Federation of Unions of South Africa (FEDUSA);
- South African Municipal Workers Union (SAMWU);
- Independent Municipal and Allied Trade Union (IMATU) Western.

Another letter was sent to the applicable unions by Mr Roger Falken (Manager: Collective Bargaining, Corporate Services – Human Resource) on 15 September 2013 to reinstate official comment.

Letters were received from IMATU dated 26 September 2013 and 16 October 2013 (Annexure C).

A letter was received from SAMWU dated 18 October 2013 (Annexure D).

No comments were received from the organised business.

These meetings were attended by eighteen business representatives and two representatives from the organised labour.

- 8.19 The above process concluded the City's compliance with Sections 78(1), (2) and (3) of the Municipal Systems Act 32 of 2000.
- 8.20 The proposed options of management models for Council to decide on:

Section 4 of the Municipal Systems Act 32 of 2000 instructs as follows:

*"After having applied subsection (3), a municipality must decide on an appropriate internal or external mechanism, taking into account the requirements of Section 73(2) in achieving the best outcome."*

Taking all of the above into account the following four models as depicted in the final business model report are forwarded for Council's decision:

- The establishment of a municipal entity to manage the Cape Town Stadium with primary tenants (model 5b in the risk summary schedule);
- The establishment of a public private partnership to manage the Cape Town Stadium with primary tenants (model 5a in the risk summary schedule);
- The facility is retained by the City, managed by Council officials with primary and secondary tenants based on a long term lease (model 1 in the risk summary schedule);

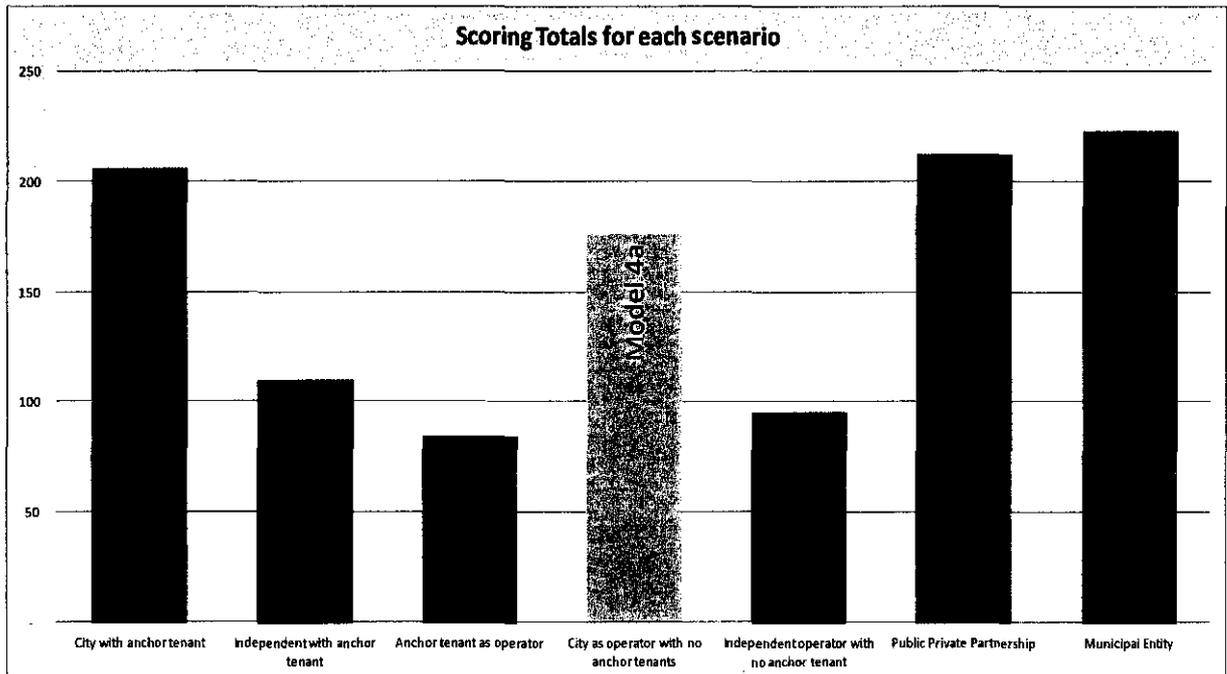
iv) The facility is leased on a long term basis to an anchor tenant who is also the operator with technical oversight by the City (model 3 in the risk summary schedule).

8.20.1 Factors to consider when deciding on the preferred management are:

- Risk assessment (Annexure F);
- Financial model and time line (Annexure G);
- Advantages and disadvantages of each model (Annexure G).

These risks were weighed and empirically applied across all models and was utilized to populate the graph below to showcase total risk per model:

The complete key risk summary for all models is as follows:



**8.21 Next Steps**

According to Section 78(6) of the Municipal Systems Act 32 of 2000, a submission may be made to either Provincial or National Treasury to assist with the feasibility study process or assistance with the service delivery agreement. The Council must record its decision that it wishes to proceed with the final decision on Section 78.

Following Council's decision on the preferred management model, Section 80, 81, 83 and 84 of the Municipal Systems Act 32 of 2000 must still be adhered to.

This will include:

- Public participation with regard to the external service provider and the contents of the service delivery agreement;
- If the operating model is a municipal entity or a public private partnership, due process will be followed to create the municipal entity or the public private partnership;
- The City must agree to final terms and conditions for the establishment of the municipal entity or the public private partnership; and
- Selection of the partners to participate with the City in a municipal entity or public private partnership.
  - Once an agreement is reached, copies of the agreement must be made available for public inspection.
  - Give notice in media of:
    - Particulars of the service and the nature of the municipal entity or public private partnership that will be provided;
    - The name of the selected service provider or municipal entity or public private partnership;
    - Place and period where copies of the agreement will be made available for comment;
    - Finalization of the operations between the City and the municipal entity or public private partnership will require an agreed phase-out / phase-in;
    - Proposed extension is to 2014/15 to June 2015 in order to facilitate the integration of current and future operations.

## **8.22 Constitutional and Policy Implications**

- Sections 78, 80, 81, 83 and 84 of the Municipal Systems Act 32 of 2000 has relevance;
- Basic Conditions of Service Act;
- Labour Relations Act;
- Systems Act;
- Relevant HR Policies;
- Longer term legislative requirements include adherence to the public private partnership regulations and supply chain management related regulations in the case of a public private partnership or Section 84 of the MFMA and further Systems Act requirements in the case of the municipal entity.

**8.22 Sustainability Implications**

Does the activity in this report have any sustainability implications for the City? No  Yes

8.2.1 The ultimate goal of this process is to ensure financial and environmental sustainability of the Cape Town Stadium and Green Point Urban Park.

**8.23 Financial Implications**

None.

**8.24 Legal Implications**

- Basic Conditions of Service Act;
- Labour Relations Act.

**8.25 Staff Implications**

Does your report impact on staff resources, budget, grading, remuneration, allowances, designation, job description, location or your organisational structure?

No

Yes

The current staffing structure of the department that is responsible for managing the Cape Town Stadium and Green Point Urban Park consists of nine permanent City employees and 30 contracted staff members (Annexure E).

All of the permanent employees were seconded to the Cape Town Stadium as an interim measure to manage the facility when Council and the appointed operator, SSOC could not reach an agreement and the contract was terminated.

Extensions have been sought to extend the mandate and tenancy for the current staffing structure until 30 June 2015.

This staffing structure has been budgeted for and is part of the approved directorate staffing structure.

**8.26 Risk Implications**

Detailed risk implications have been submitted directly to the Chief Risk Officer.

**8.27 Other Services Consulted**

- Justin Quince at Human Resources;
- Louise Muller at Shareholding Management.

It is noted that while various studies on the proposed management structure and operating model have been conducted, there has not been strict adherence to the definite process of completing Section 78(1) with the related 78(2) decision before moving onto the Section 78(3) process that would result in the final Section 78(4) decision by Council.

Response : City of Cape Town

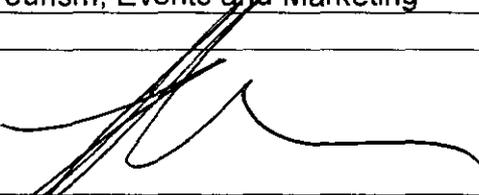
Cape Town Stadium : (Lesley de Reuck : 021 417 0103)

*We note the comment from Corporate Finance. We however, do feel that we have complied with the necessary legislative requirements.*

**ANNEXURES**

- Annexure A : Report entitled "Review in Terms of Section 78 of the Systems Act: Cape Town Stadium"
- Annexure B : Report entitled "Record of Public Commentary submitted to the City of Cape Town on the Cape Town Stadium Business Plan"
- Annexure C : Letters from IMATU
- Annexure D : Letter from SAMWU
- Annexure E : Cape Town Stadium Organogram
- Annexure F : Risk Assessment and Key Risk Criteria
- Annexure G : Financial Modelling Principals

**FOR FURTHER DETAILS CONTACT :**

<b>NAME</b>	Lesley de Reuck
<b>CONTACT NUMBERS</b>	(021) 417 0104
<b>E-MAIL ADDRESS</b>	Lesley.deReuck@capetown.gov.za
<b>DIRECTORATE</b>	Tourism, Events and Marketing
<b>FILE REF NO</b>	
<b>SIGNATURE : DIRECTOR, CAPE TOWN STADIUM AND GREEN POINT URBAN PARK</b>	

COMMENT:

EXECUTIVE DIRECTOR: TOURISM, EVENTS AND MARKETING  
Mr Anton Groenewald

NAME

14.11.2013

DATE

EXECUTIVE DIRECTOR: CORPORATE SERVICES  
Ms Tshidi Mayimele-Hashatse

Det.

NAME

AM STELZNER

DATE

2013/11/20

CHIEF FINANCIAL OFFICER (EXECUTIVE DIRECTOR: FINANCE)  
Mr Kevin Jacoby

NAME

DATE

22/11/2013

LEGAL COMPLIANCE  
Mr Jean Roman

NAME

Ricara Sayed

COMMENT:

COMMENT:

SECTION 84 OF THE MFMA TO BE SUCCESSFULLY CONCLUDED TO IMPLEMENT THE PROPOSED RESOLUTION - SHOULD ANY OF THE SUBSTANTIVE ASSUMPTIONS THAT SUPPORT THE PROPOSED RECOMMENDATION CHANGE DURING THE NEGOTIATION PHASE, THE EFFECT WILL HAVE TO BE MODELLED AND THE IMPACT ON THE VIABILITY AND SUSTAINABILITY OF THE OPTIONS WILL NEED TO BE RE-CONSIDERED.

22/11/2013 B

REPORT COMPLIANT WITH THE PROVISIONS OF COUNCIL'S DELEGATIONS, POLICIES, BY-LAWS AND ALL LEGISLATION RELATING TO THE MATTER UNDER CONSIDERATION.

NON-COMPLIANT

COMMENT: Certified as legally compliant:  
Based on the contents of the report.

TEL 021 400 4508

DATE 27/11/2013

*Grant Pascoe*

**MAYORAL COMMITTEE MEMBER: TOURISM,  
EVENTS AND MARKETING**  
Cllr Grant Pascoe

COMMENT:

NAME \_\_\_\_\_

DATE 27-11-2013

*Demetri Qually*

**MAYORAL COMMITTEE MEMBER:  
CORPORATE SERVICES**  
Ald. Demetri Qually

COMMENT:

NAME \_\_\_\_\_

DATE 28/11/2013

*G. Kehoe*

**EXECUTIVE DIRECTOR: COMPLIANCE AND  
AUXILIARY SERVICES (ED: CAS)**

SUPPORTED FOR ONWARD SUBMISSION TO  
MAYOR  / MAYCO  / COUNCIL

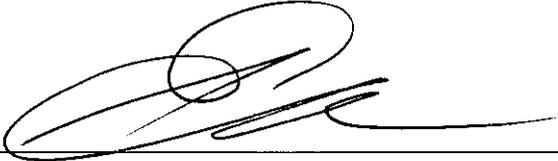
NOT SUPPORTED

REFERRED BACK

DATE 09/12/2013

COMMENT:

*Annexure F cannot be easily  
read if printed in black + white  
therefore ensure colour copies are  
distributed with  
Mayco Agenda and that the  
annexure scanned for Council  
agenda is scanned in colour.*



CITY MANAGER

Comment: FOR SUBMISSION TO THE EXECUTIVE TEAM.

- APPROVED
- REFUSED
- REFERRED BACK

DATE

13.01.2014

MAYOR / COUNCIL

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P. Delille

**EXECUTIVE MAYOR**

SUPPORTED FOR ONWARD SUBMISSION TO  
MAYCO  COUNCIL

PC RECOMMENDATION

RECOMMENDATION AS CONTAINED IN  
ORIGINAL REPORT

ALTERNATIVE RECOMMENDATION TO BE  
REFLECTED BELOW

APPROVED I.T.O. DELEGATED AUTHORITY

NOTED

REFUSED

REFERRED BACK

DATE

17.01.2014

COMMENT:

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